#### **2023 GENDER PAY GAP REPORT**

The gender pay gap is a measure of the difference between the average earnings of men and women across an organisation, expressed as a percentage of men's earnings. The gender pay gap is not the same as equal pay. Equal pay relates to men and women in the same employment performing equal work and being paid equally.

All UK employers with 250 or more employees are required to publish the following gender pay gap calculations;

- Average gender pay gap (mean and median)
- Average bonus gender pay gap (mean and median)
- Proportion of men receiving a bonus payment and proportion of women receiving a bonus payment
- Proportion of men and women when divided into four groups ordered from lowest to highest pay

## LEVI STRAUSS (UK) LTD. NUMBERS



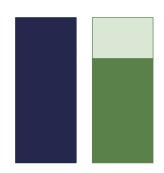
Women's Mean Bonus Pay 57% < Men's



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Women:

88% Receive Bonus



Women's Mean Hourly Pay 24% < Men's

Calculations of mean and median pay and of quartile pay bands for Levi Strauss (UK) Ltd. are based on data from 2023 only, including ordinary pay and bonus pay.

## **EMPLOYEE POPULATION BY PAY QUARTILE**



#### COMMITMENT TO ACTION

#### A Message from Lucia Marcuzzo, SVP/MD North Europe, Levi Strauss & Co.

At Levi Strauss & Co., our commitment to building an inclusive and equitable workplace is paramount. Since last year, we have seen a **27**% decrease in the gender pay gap and this reduction underscores this focus.

We are proud that women represent **66%** of our UK workforce. **68%** of our in-store management team are women in leadership positions, and the gender pay gap is **5%** for our store staff, based on hourly pay.

The vast majority of our UK employees are hourly-paid store team members, with a much smaller proportion of employees (7%) in higher paid corporate roles, in addition to a small number of senior global roles that happen to be located in the UK. This leads to a disproportionate impact on our gender pay gap. All Corporate roles and some senior Retail roles fall within the top quartile, with the rest of Retail distributed throughout the remaining quartiles.

Addressing the gender pay gap is about maximizing the potential of every individual in our organization. While progress has been made, we recognize there is still meaningful work ahead of us. We remain steadfast in our commitment to equity in talent and pay practices, continuously striving to foster gender equity within our workforce.

# **ABOUT THE CALCULATIONS**

### How are the median and mean gender pay gaps calculated?

As per the calculations set out in the gender pay gap reporting regulations, we have taken pay data from our entire UK business. This data includes different roles and different rates of pay, to calculate the mean and median rates of pay across the genders.

These median (midpoint) and mean (average) calculations are also carried out when comparing bonus pay over a twelve-month period. The proportion of men and women awarded any bonus pay over that period is also reported.

#### How are the pay quartiles calculated?

In this report we also share the percentage of men and women in each pay quartile. Quartiles are calculated by listing the rates of pay for each of our employees across the business from lowest to highest, before splitting that list into four equal-sized groups and calculating the percentage of men and women in each.

#### What's included in the calculations?

Calculations of mean and median pay and of quartile pay bands are based on data from 2023 only, including ordinary pay and bonus pay.

Ordinary pay is not limited to basic pay, but also includes other types of pay such as pay for leave and shift premium pay. It doesn't include pay for overtime, pay relating to redundancy/ termination of employment, pay in lieu of leave or the value of benefits which are not in the form of money.

Bonus pay includes any additional pay relating to performance. We provide all employees with a bonus scheme, and these are different depending on what area of the business an employee works.